



ANNUAL REPORT 2014/15



OUR VISION

Quality end-of-life care for all

OUR MISSION

To enhance the quality of life for those facing advancing illness, death and bereavement through skilled and compassionate care, education, research and advocacy

OUR VALUES

Respect

Commitment

Compassion

Collaboration

Integrity

Excellence

Since our inception in 1980, Victoria Hospice has provided compassionate, evidence-based palliative and hospice care to thousands of individuals and families across southern Vancouver Island. Along with our care, we have provided education to health care professionals on best practices in supporting patients at the end of their lives. In addition, we have participated in nationally recognized research to continually advance knowledge in the emerging specialty field of palliative care. Thanks to individuals like you, in 2014/15 we provided specialized care to hundreds of patients and offered support to thousands of individuals following the death of a loved one. Over the past year, we were thrilled to see over \$3.2 million in donations from our community. This support ensures that Victoria Hospice care will be available for thousands of people when they need it. Throughout this report we will highlight some of our key activities and achievements over the past year and share the impact and meaning they have had in the lives of our patients and those who love them.

The 2014/15 fiscal year presented several challenging and rewarding opportunities for Victoria Hospice, including the review and reorganization of several departments, resulting in significant cost and quality improvements. This included the merging of our Research and Education Departments to reinvigorate and support the integration between them. This year also saw the closure of our Victoria Hospice Thrift Boutique. After 10 years of operations, reaching the decision to close the Boutique was a difficult process. However, upon careful reflection, we concluded that it is our duty to spend our time and efforts in ways that best advance our mission to provide high quality compassionate care to the patients and their family members who need our services. Throughout the year we continued to foster learning and knowledge sharing to support our doctors, nurses, counsellors, volunteers and staff, we piloted a successful

project in residential care consults, developed new clinical partnerships, and much more; all in our continued effort to support patients and loved ones on their journey through life-limiting illness, death and bereavement.

As we celebrate 35 years of service, we acknowledge the significant changes that are shaping our operating environment, now and in the future. In 2014/15, we completed a comprehensive and consultative strategic planning process to ensure that Victoria Hospice not only meets our community's current challenges, but continues to thrive, adapt and lead. Most importantly, we want to ensure that we maintain our ability to provide the best physical and emotional support we can for our patients and their loved ones for many years to come. We invite you to read our 2015-2018 Strategic Plan online at www.victoriahospice.com or request a copy by phone.

On behalf of our Board of Directors and Leadership Team, we want to thank you, our donors, supporters, partners and friends as we look toward the next 35 years of providing sustainable, progressive hospice palliative care services, education, research and advocacy to those who need it most.

With gratitude,



Eileen Harper
PRESIDENT,
VICTORIA HOSPICE SOCIETY
BOARD OF DIRECTORS



Mischelle vanThiel CHIEF EXECUTIVE OFFICER, VICTORIA HOSPICE

Victoria Hospice Society Board of Directors

Eileen Harper, President Brian Bolton, Vice-President Rob Gareau, Treasurer Rosemary Armour * Deedrie Ballard Eric Charman, O.B.C Steve Clark Terry Dyer * Tony Joe Peter Malcolm

Chris Mills *
Zahra Rayani
Tim Schober
Richard Walker

Victoria Hospice Foundation Board of Directors

Peter Malcolm, President Mark Appleton Brian Bolton Chris Mills * Rob Gareau Eileen Harper Colin Weavers

Victoria Hospice by the Numbers

for Fiscal Year ending March 31, 2015

7464
Number of phone
consults by nurses
& counsellors to health
care professionals

"Thank you to the volunteers; to the bedside singers for your peaceful presence, the gardeners for maintaining the calm oasis that is the rooftop garden. To each and every one of you who opened your hearts, your generosity and selflessness will never be forgotten."

Average age of Victoria
Hospice patients at time
of death

Average length of stay on the in-patient unit:

8.2 DAYS in the 7 acute care beds
8.6 DAYS in the single respite care bed
17.1 DAYS in the 9 hospice care beds

"I could not have managed the last year without Victoria Hospice's help, especially in the last few weeks of my wife's life. Thank you." Number of people helped by Bereavement Services following a death of a

loved one

1,284
Number of clinical education clients served during the year

Predicted increase in the number of hospice deaths from 2015 (873) to 2020 (1,489)

298 Number of active Victoria Hospice volunteers

Patients
admitted to our
17 bed
in-patient unit

"Thank you for the kind and loving service you gave our daughter in her final days.

I hope when my time comes, people like you will be there with me."

2,278 Number of phone consults by physicians to professionals, patients and families

Average number of program patients registered with Victoria Hospice on any given day

"Thank you for the outstanding care you provided our mom. You found solutions when she was in crisis, comfort when she was in pain and friendship when she was lonely.

We thank you not only for the extraordinary care you gave her but also for the time you took to help us understand the complexities.

Mom spoke with gratitude of the friendships she built here. Bless you all for the peace you surrounded her with."

1,585
Number of Palliative
Response Team
home visits
(24-hour service)

22,836

Number of volunteer hours contributed to patient care, governance and support

1,464

Number of phone consultations by nurses & counsellors to patients & families

873

Number of registered end-of-life patients who died during the year

1,442

Number of physician visits to patients in homes, facilities and hospital wards

What we do

At Victoria Hospice providing skillful and compassionate hospice palliative care to patients and families is our core work. Our team of highly skilled physicians, nurses, counsellors, spiritual caregivers and volunteers provide care to our patients and support their families across multiple care settings. Every day, Victoria Hospice provides the following end-of-life care for people in our community:

Care in our 17-bed in-patient hospital unit at the Richmond Pavilion on the Royal Jubilee Hospital site including:

• Complex medical, palliative care in seven acute care beds

- Hospice care in nine hospice beds
- Respite care, including pain and symptom management

Palliative Response Team crisis intervention including:

- 24-hour, short-term consultation and treatment by counsellors, nurses and physicians for problems that might otherwise require hospital admission (such as pain, nausea, shortness of breath, stress and isolation)
- Counselling for patients and families to support them through crises

2014/15 HIGHLIGHTS OF CARE

- Continuing our active involvement in teaching and knowledge transfer including training 24 family practice residents and several medical students as they completed rotations with us
- Mentoring six nursing students during the year, including a unit clerk, licensed practical nurses and registered nurses
- Commencing a successful pilot project to offer consults in residential care — This project was so successful it is planned for expansion.
- Piloting fee-for-service billing in bereavement
- Creating personal learning plans for nursing staff and developing an educational calendar to advance the practice of clinical staff
- Continuing our commitment to a superior standard of professional competence — Two of our nurses were certified as specialized hospice palliative care nurses by the Canadian Nurses Association.
- Introducing a new bereavement treatment approach, Complicated Grief Treatment (CGT) Last year, Bereavement Program Coordinator Marney Thompson became the first Canadian clinician trained in CGT. Marney is training other Victoria Hospice counsellors in CGT. CGT is the first evidence-based treatment protocol for addressing issues faced by individuals suffering from complicated grief.
- Welcoming of our new Spiritual and Religious Care Coordinator, Pia Werner — Among her many duties, Pia visits patients on the unit with the focus on their spiritual matters. She oversees the Spiritual Care Companion volunteer team, teaching and training volunteers and continuing education programs.



Marney Thompson Bereavement Program Coordinator



Pia Werner Spiritual and Religious Care Coordinator

Counselling including:

- Bereavement and grief counselling and nondenominational spiritual care prior to and following a death
- Individual family and group counselling and consultations with health professionals
- Assistance with emotional issues of grief and coping
- Support for families struggling with providing care
- Help with funeral arrangements, financial planning and other practical matters
- Psychosocial Coordinator —
 Michelle has been with Victoria
 Hospice for 12 years providing
 counselling to patients and
 families, facilitating family
 conferences, mentoring and
 supervising practicum students
 and providing support to nurses
 and physicians. Among her



Michelle Dale Psychosocial Coordinator

- other responsibilities, Michelle's new role includes overseeing the Psychosocial Department including new staff, community and PRT counsellors and our child and youth counsellor.
- Signing a new Clinical Exchange Agreement with Hospice Southland New Zealand
- Revising Clinical Training for volunteers to include an observation shift and online resources to complement our traditional training methods — The response to this updated training was very positive and 17 new trainees completed the program.

- Special bereavement and grief support for children and youth through counselling and Victoria Hospice's Touchstones program
- A unique grief counselling program for homeless and atrisk people and their families
- Check-in phone calls with families by highly-trained bereavement volunteers for up to one year following death

Victoria Hospice staff
members are supported by
a dedicated group of close
to 300 active volunteers who
provide more than 22,000
hours of support annually.
Through the investment of our
community and the round-theclock comfort, compassion
and care of our expert staff
and devoted volunteers, every
day our services have a lasting
impact in the lives of our
patients and their loved ones.



"Volunteering here allows me to experience firsthand the courage, beauty and strength of ordinary people. This is an enormous privilege."

Education & Research



Victoria Hospice has a long and distinguished track record of delivering on the educational component of our mission. Since our earliest days, we have recognized our responsibility to serve as an expert resource to the boarder community. We provide numerous public and professional education, training and development courses, programs and workshops. We believe that a broader sharing of this expertise will facilitate greater system-wide capacity to deliver quality end-of-life care across all settings.

2014/15 HIGHLIGHTS OF EDUCATION & RESEARCH

Appointing Dr. Helena Daudt to the position of Director of Education and Research — This position oversees the merged Education and Research Departments.
 Dr. Daudt is well-suited to lead the Education and Research Department with over 20 years of experience in education, research and knowledge exchange expertise.



Helena Daudt

Director of Education

& Research

- Hosting two sessions of the Palliative Care: Medical Intensive (PCMI) course, in Victoria and Richmond — The PCMI is a five day educational course developed by Victoria Hospice for health care professionals covering topics such as pain assessment and etiology, advanced pain management, prognosis, the ethical aspects of end-of-life care, and care through death. Record attendance levels were reached in 2014/15 with 274 attendees — 68 doctors, 195 nurses, 10 pharmacists, and 1 radiation therapist from across Canada, the United States, Jordan and Israel.
- Holding two sessions of the Victoria Hospice-developed Psychosocial Care of the Dying and Bereaved (PCDB) course in Victoria — The PCDB is a five day

- course developed by Victoria Hospice presenting a psychosocial perspective on hospice palliative care and bereavement support. Topics covered included grief and loss, patient and family issues and perspectives, transitions, relationship management, suffering and dementia. In all, 92 physicians, nurses, counsellors, social workers, spiritual care providers, volunteers and other health care professionals attended.
- Presenting the first of four Sacred Art of Living and
 Dying workshops in September 2014 in partnership with
 the Sacred Art of Living Center for Spiritual Formation
 of Bend, Oregon These two-day workshops draw
 on ancient teachings about how to live without fear or
 denial of suffering and mortality. Each workshop had over
 100 participants, including over 40 staff and volunteers
 from Victoria Hospice. The majority of participants
 continue to take part in ongoing monthly study sessions
 called Circles of Trust which provide opportunities for
 deeper reflection and integration of the course teachings
 into their daily lives and hospice culture. The final three
 workshops will be held in April and September of 2015
 as well as April 2016.
- Providing five end-of-life care educational sessions attended by over 600 nurses, counsellors, volunteers

In 2014/15, Victoria Hospice completed a comprehensive planning process designed to reinvigorate our education and research activities. Most notably, this resulted in the merging of our existing Education and Research Departments and implementing a new leadership model in order to support integration between our education and research activities. Today, Victoria Hospice's strengthened Education and Research Department partners with other departments, academics and the community to develop, implement and

evaluate innovative solutions to enhance the quality of life for those facing advancing illness, death and bereavement.

"Thank you for the beautiful and important work you do every day as well as reaching out to the rest of us to help us accomplish good work as well."

- and other health care providers from across Vancouver Island Topics covered included trends in palliative care, pharmacologic and non-pharmacological interventions, and communication strategies.
- Presenting the second annual Bucket List Festival, a community engagement event with presentations on topics such as Navigating the Health Care System, How to Hold a Living Wake and The Unwell Traveller
- Holding the Excellence for Those Living and Dying in Residential Care Workshop in partnership with the BC Centre for Palliative Care — The event doubled the expected number of attendees by attracting close to 70 residential care and palliative care leaders from across the province.
- Launching the Education and Research Trainee Program — This program enables trainees to spend one year engaged in mentored palliative care education and research projects in an area matched to their personal interests and goals.
- Partnering with the University of Victoria on several education and



Shivani Thakur University of Victoria Co-op Student

- research projects as well as promoting experiential learning opportunities to undergraduate students through the Co-op Program
- Further developing the role of the Community
 Reference Group comprised of community members
 who provide input into Victoria Hospice's plans
- Expanding partnerships with the University of British Columbia and Island Health to advance Victoria Hospice education and research activities Two new grants were secured, the first from the University of British Columbia to develop interactive online modules to support senior medical students to develop and experience practical strategies for applying a holistic palliative care approach to their work. The second, as a result of the 2014 Island Health Catalyst Grant Competition in partnership with the Michael Smith Foundation for Health Research, to allow Victoria Hospice clinician researchers to develop a large, collaborative grant application related to Music Therapy.

In addition, Victoria Hospice clinicians gave presentations at conferences, provided educational sessions for other health care organizations and participated in webinars, lunch and learn sessions, and teleconferences.

Support

Fund Development (fundraising) is a key strategic area for Victoria Hospice. Donations fund almost half of Victoria Hospice's annual operating costs. Donations are critical for the ongoing operation of programs for patients and families and for education and research. This year, Victoria Hospice raised over \$3.2 million dollars. This remarkable accomplishment was made possible by our generous donors. These donations came in many forms, including mail appeals, fundraising events, individual giving, memorial gifts and estates. These generous donations ensure that patients receive expert palliative care at our hospice unit or 24-hour support at home from our Palliative Response Team

of doctors, nurses and counsellors and their families receive specialized counselling services and support. All gifts are truly appreciated.

2014/15 Fund Development highlights:

- Total funds raised \$3,254,523
- Number of donors 7,629
- Number of gifts 13,730
- Matching gift challenge by Board Director Steve Clark and his wife, Betsyn, raised over \$120,000
- Third party events raised an outstanding \$296,227



Instead of gifts for Christmas, Jasmine decided to raise funds for Victoria Hospice in memory of her uncle who passed away after a long and courageous battle with cancer. She had never done anything like this before and was surprised by the response she received from family and friends when she sent an e-mail asking for support to raise money for Victoria Hospice. Jasmine raised \$3,000 and chose to direct the funds to pay for a new inflatable air mattress that would help with a patient's comfort. Her uncle had used this type of mattress and it helped him greatly.

"It makes me really happy to know that my contribution will help others for years to come."



Through selling her beautiful handmade greeting cards, Wanda was able to raise \$1,700 to purchase new CD and DVD players for patients' rooms. Her beautiful, one-of-a-kind cards help bring joy and peace to so many patients and families here at Hospice.

"I'm happy to say I met my goal, with thanks to all the wonderful people who purchased my cards, and was able to present Victoria Hospice with a cheque for \$1,700 on December 8, 2014. What a gift it was for me to help out."

The community came out in great numbers this year to raise funds for Victoria Hospice through events including Victoria Hospice owned events and third party events. From cycling to gardens, events raised over \$389,000 for Victoria Hospice.

We want to especially acknowledge those individuals and groups who hosted third party events this past fiscal year which helped to increase community awareness as well as raise money to support Victoria Hospice. Many events were held, including:

- 29th Annual Celebrate-a-Life Event
- 29th Annual Swimathon for Victoria Hospice
- 3rd Annual Hike for Hospice
- 4th Annual Anneswer to Cancer
- 9th Annual Teeny Tiny Garden Tour
- Cedar Hill Ladies
 Division Field Day
- Charelli's Blue Tuesdays
- Clews' Charity Golf Tournament
- Crusher Combat Sports Kickboxathon
- · Cycle of Life Tour
- Darts Victoria Icebreaker Charity Shot
- David James & Big River Concert presented by Dodd's Furniture
- Dom DeMeo Golf Tournament

- Firm Management Golf Tournament
- Gordy Dodd's Peace Walk
- · heART for Hospice
- Holly for Hospice
- Hugh Carbery Pro-Am Golf Tournament
- Jaguars on the Island
- Luigi Bowl Pool Tournament
- Mountain Golf Tournament
- Russ Hay's Ambriss
 Clermont Memorial Ride
- Santa Shave-Off
- · Serious Viola Power
- Shoppers Drug Mart Tree of Life Campaign
- · Shred-a-thon
- Teeing It Up for Victoria Hospice
- Vicki Love Art Fundraiser
- Victoria Wood Studio Wine & Cheese



PHOTO COURTESY WWW.ELIGHPHOTO.COM

Our 9th Annual Teeny Tiny Garden Tour featured 13 garden gems and raised over \$15,000 for Victoria Hospice. From ponds to fountains, brick paths to secret courtyards, all of the gardens offered unique and tranquil spaces for visitors to peruse.



PHOTO COURTESY MORGAN TURNER PHOTOGRAPHY

45 riders had an unforgettable cycle touring experience through the beautiful Cowichan Valley, Gulf Islands and Saanich Inlet. With nearly 200 km of smooth country roads, riders cycled for two days to raise over \$60,000 for hospice care.

Our Donors

Victoria Hospice received over 13,000 donations in 2014/15. We thank all our donors—every gift is needed and appreciated. All gifts are recognized in our Donor Recognition Book. Donors who made donations of \$1,000 or more from April 1, 2014—March 31, 2015 include:

INDIVIDUALS

\$25.000 +

Dick & Linda Auchinleck Flizabeth Chatfield Stephen & Betsyn Clark Pam Duncan Rudi & Sylvia Hoenson Derek Whittle &

Lois Lacheur

\$5.000-\$24.999 Ranjeet Baines Hugh & Betty Beck K. Patricia Coldren Susan E. Crow H. Elaine Currie Brenda Eaton George Fisk Axel Foght Olga & Greg Gromova Thomas Hallet Beverley & Pamela Highton Brett & Meaghan Hyslop Gurjevan Johal Malkeet Johal Shaaron Lees Diana & Ed Life Kent & Patricia MacLeod

Peter & Helen Malcom

Janice Mickleborough

Mike Marley

Renata McGilly

Alan Paterson

R. Brian Payne

Walter J. Schibli

Robert S. Peacock

Ed Spurrell John & Noella Tough Stan Vance Rita Winn

\$1,000-\$4,999 Alice Adams Eric & Lee Adler Amber Aleksich

Gordon & Rosalyn Alexander Anne Alexander

June W. Anderson Mark Appleton & Daphne Corbett

Howard Armstrong

V. Paul Arora Paul Balfour

Deedrie Ballard R. Nolan Baynes

Roland & Mimi Beaulieu

John & Linda Berglund Brent Beyak

Patrick E. Bion Robert Blenkiron

Wendy Bone Jeff Bone

Michael Borden Barbara J. Bos

Margaret Bourke

Rex P. Brown James T. Buckley &

Marjorie Pine **Daniel Burgess**

Michael Burke & Gabriele Czech Julie Calderwood

Barbara Callaghan

Ted & Sandy Cameron Colin Cassie Ruby Chapman Eric & Shirley Charman

Aaron Childs

Douglas H. Christie Juliana Chupick Tina Clark

Thomas & Judith Clarke

Kathy Clement Mike Clermont

Laurie & Catherine Colebrook

Orv & Val Coulter John & Barbara Crow

William & Claire Cupples

Stephen Cushing & Debbie Gill Elaine Daniel

James Darke & Anna Tieman

Lynne Davis

William De Maere Janine Diddens

Sue Dier & James McDaniel

Ranjit & Barbara Dillon

Gurdial Dodd

Richard & Orlaith Duke

Marianne Eng

Ralph & Valerie Ethier

Trudie Forbes Celina Forbes

Calvin Foss

Bristol Foster

Ernest & Janine Foychuk M. Elizabeth Gage

Yvonne Gibbons

Neville & Angela Gibson

Ann R. Gibson George Glover

Anthony Gvora Jean & James Haddow

Teresa Hall-Patch Allan Hardie

Sook Hing Lee Braden & Melanie Hoeppner

Carolyn Hole Mary & David Holland Beverley Hopkins

Donald & Alice Howes James Hume

Vicky Husband

Peter Ingram & Carmen Lassooij

Gordon & Jennifer Jasechko

Mohan & Cathy Jawl Willis M. Johnson

Philip Keddie

Judy Kedwell Janet Komars

Karl H. Koster

Patricia A. Kronthaler Sandra Lackenbauer

Isabel Weeks-Lambert

Bruce Laurie Darley Laver

Shirley Leahy

Shirley Legh Miriam Li

Robert & Wendy MacRitchie

Irene Magill Frederick & Katherine

Mallett Murray McAllindon

Susan K. McMillan Ken & Margaret

Messerschmidt Margaret Minter

John Montalbano Robert Moody

Audrey Moore Joan Morrison

Mariorie M. Morrison Marguerite Mousseau

Patricia Multhauf Brian Munro

Merry Myers Larry Myers

George & Ann Nation

Sara Neely Marjorie W. Niblock Joan M. Nicoll

Marilyn Norman Jose Olaque

James R. Owen Kevin Paintin

Doris M. Parham James & Phyllis Parker

J. C. Paterson Arthur & Elizabeth

Penner Michael J. Perchinsky

Denis Petrunia Suzanne Philip Birait Piskor

Rose Maria Plasterer

Alan Poole & Annette Hansen

Alison & James Prentice John & Sheila Prins

Bernard & Lynne Rauch

Naz Rayani Gudrun Reinhold

Charles W. Rogers Jean Rorke

Gail Saiger Lorraine Schoor

Joan Schultz Leo Schuster

Rick Scott & Tina Clark

Jeremy Scott Doreen Sharratt Janice Shave

Bruce Shepp

Kathleen Sheret Bruce Shore

Patrick Skillings Wanda Smith

Karyn Spence Bruce Sproul

Vic Stashewsky Alan Stevens

Philip Stone

Beverley Straub-Watkins

Wouter Sukkel Allan W. Sutherland Peter J. F. Symcox

Josefina Tan Mary Taylor

Gerrit Te Kampe Blain Thierry Craig Toby Alfred & Dorothy Todd Dalmar & Krista Tracy William J. Turner Paul A Turner Eric & Rita Tyson **Beverly Unger** Natexa Verbrugge John S. Walton Jennifer M. Waters Donna-Lee Webb Robert & Julie Wheaton Sharon Wickware David & Sheila Wild Lydia Wingate Yee Tau Wong Colleen Wood Ann Worth Philip Young

ORGANIZATIONS

\$25,000 +
ALACS Fund
BC Gaming Commission
Provincial Employees
Community Services
Fund
Sovereign Order of
St. John of Jerusalem/
Victoria Commandery
Telus
The Victoria Foundation

Vancouver Island Health

Authority

\$5,000-\$24,999

Aeeroworld Aviation North America Cedar Hill Golf Club, Ladies Division Charlton L. Smith Charitable Foundation Jaguar Club of Victoria Marymax Fund Max Bell Foundation National Association of Federal Retirees Solas Fund The R K Grant Family Foundation Thrifty Foods Tony & Mignon Fenton Trust United Way of Greater Victoria

Gravel Mart \$1.000–\$4.999

Victoria Landscape

A & A King Family
Foundation

Ambriss Michael
Holdings

Andrew Mahon
Foundation

Barraclough Foundation

BenefAction Foundation

Berwick Investments

Elizabeth Wilson Brown &
Thomas E. Brown CA
Memorial Fund

Butler Brothers Supplies

Cederberg Family Fund Christie's Carriage House Pub Darts Victoria Dig This Edmund & Edith Larkin Trust Eric & Marguerite M. Hall Memorial Fund Fraternal Order of Eagles Victoria Aerie #12 Hamber Foundation Ian Stone Golf Shop The Jawl Foundation Knights of Columbus #9703 **KPMG** Lee & Karl Soberlak Foundation Life Foundation M. Knight Construction McIntyre Painting The McLean Foundation Monarch Holdings Order of St. Lazarus. Grand Priory in Canada Patricia Oliver Fund PearTree Financial Services Pemberton Holmes Peninsula Newcomers' Club

Pringle Productions

Association

Ralmax Properties

Professional Employees

RBC Foundation Rest Haven Lodge Rivendell Consulting Robbie & Mary Robinson Family Fund Robert & Devi Jawl Foundation Saanich Braves Junior Hockey Sands Funeral Home, Victoria Chapel The Sisters of Saint Ann United Peninsula Masonic Lodge #24 United Way of Ottawa United Way of the Lower Mainland Vancouver Island Datsun Enthusiasts Vancouver Island Netherlands Association Victor (Vic) & Irene Griffin Fund Victoria Airport Authority Victoria Playmakers **Tournament**

ESTATES

Association

Western Air Rescue

Carl Bjarnason Patrick Joseph Boyd Jean Isabel Baird Diana June Beattie William Scott Bowie

Shaun Patrick Bryan Deirdre Ellen Christianson Randal Fox Curell Michael Terrence Darling Barbara Dodge Doris May Ellett Mildred Falkner Claire Watson Fisher Fred James Floud Dorothy May Belle Gillespie Cheslyn Hay Barbara Heron Mary Hollands Jaswarnt Singh Johal Arthur Leslie King Hugh Joseph Kinsley Darlene Ruth Logan Irene Eleanor Lyttle Margaret Wright Matthews Cecilia Jean McIntosh Clinton Conrad Purvis Mary Josephine Read Shiona Catherine Rodger Eleanor Sherwin Oliver Rendel Summers Margaret Walsh

A Legacy of Care William (Bill) Bowie's interests were diverse and his passion for travel was immense. Travelling to over 35 countries, some more than once, Bill made a lasting impression on everyone he met and forged many friendships across the globe through work, play and travel. Bill's career was vast and included teaching at the University of Victoria as well as the University of Wollongong (Australia). He was an entrepreneur, an actor, a photographer, and an accomplished singer. Bill had a zest for life. Described as having a great sense of humour and a love for life, Bill was also extremely generous. Bill made a lasting impression by supporting Victoria Hospice for over 16 years, and by leaving a planned gift through investments and a bequest gift in his will. He has left an imprint on all our hearts. Thank you, Bill.



George G. Walter

Statement of Combined Operations Fiscal Year ending March 31, 2015

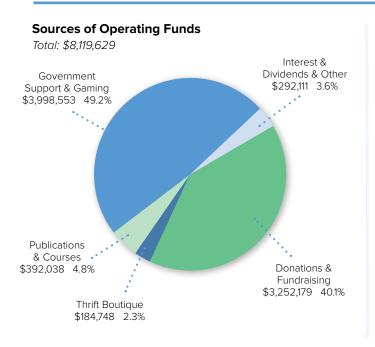
| Operating Revenues | | Fiscal 2015 | Fiscal 2014 | Fiscal 2013 |
|------------------------------|--|-------------|-------------|-------------|
| | Government Contracts | 3,947,518 | 3,944,004 | 3,805,694 |
| | Donations & Fundraising | 3,252,179 | 4,104,918 | 2,788,793 |
| | BC Gaming Commission | 51,035 | 51,778 | 100,000 |
| | Thrift Boutique | 184,748 | 216,677 | 287,647 |
| | Publications / Courses | 392,038 | 333,784 | 356,854 |
| | Interest & Dividends | 220,983 | 154,853 | 176,268 |
| | Other | 71,127 | 13,592 | 17,914 |
| | | 8,119,629 | 8,819,606 | 7,533,170 |
| Operating Expenditures | | | | |
| | In-Patient Nursing | 2,739,561 | 2,820,488 | 2,498,568 |
| | Medical | 758,295 | 755,148 | 697,397 |
| | Counselling / Bereavement / Spiritual | 924,718 | 913,968 | 950,635 |
| | Community & PRT Nursing | 875,367 | 931,492 | 810,372 |
| | Volunteer Services | 134,514 | 137,212 | 114,431 |
| | Publications / Courses | 250,316 | 228,964 | 242,141 |
| | Education & Research Services | 306,369 | 309,359 | 312,376 |
| | Administration / Finance / Communications | 949,255 | 724,213 | 570,757 |
| | Donations & Fundraising | 694,425 | 912,855 | 763,646 |
| | Thrift Boutique | 141,005 | 186,462 | 164,808 |
| | Committees / Projects / Misc. | 174,733 | 162,485 | 117,379 |
| | Amortization | 118,362 | 118,970 | 117,161 |
| | | 8,066,920 | 8,201,616 | 7,359,671 |
| Operating Surplus (Deficit) | | 52,709 | 617,990 | 173,499 |
| Endowment & Investment Items | | | | |
| | Donations to Endowments | 0 | 0 | 50,000 |
| | Endowment Fees & Valuation Gains (Losses) | 210,555 | 336,662 | 165,420 |
| | Investment Fees & Valuation Gains (Losses) | 226,451 | 283,875 | 137,721 |
| | | 437,006 | 620,537 | 353,141 |
| Change in Net Assets | | 489,715 | 1,238,527 | 526,640 |

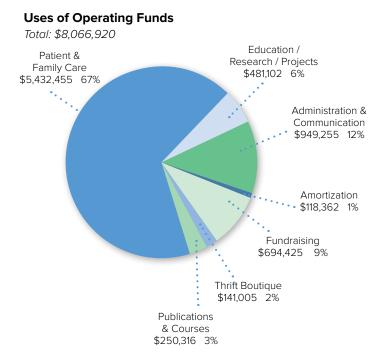
The complete Victoria Hospice Society and Foundation financial statements audited by KPMG LLP Chartered Accountants are available online at www.victoriahospice.org or upon request.

Victoria Hospice investment funds are managed by the Victoria Foundation.

Statement of Combined Financial Position Fiscal Years ending March 31, 2015

| | | =: 1004= l | | TI 10040 |
|-------------|--|-------------|-------------|-------------|
| Assets | | Fiscal 2015 | Fiscal 2014 | Fiscal 2013 |
| | Cash & Prepaids | 1,000,153 | 1,132,820 | 1,036,916 |
| | Accounts Receivable | 167,903 | 145,700 | 149,064 |
| | Publications Inventory | 12,567 | 11,866 | 10,615 |
| | Endowment Funds | 3,139,965 | 2,919,315 | 2,582,418 |
| | Investment & Insurance Funds | 3,501,614 | 3,219,520 | 2,155,931 |
| | Equipment & Building | 142,011 | 156,299 | 252,036 |
| | Irrevocable Trust Receivable | 178,934 | 178,934 | 178,934 |
| | | 8,143,147 | 7,764,454 | 6,365,914 |
| Liabilities | | | | |
| | Payable to Vancouver Island Health Authority | 236,522 | 269,310 | 210,487 |
| | Accounts Payable & Accrued Liabilities | 423,874 | 368,349 | 344,678 |
| | Deferred Revenues | 355,228 | 477,110 | 399,591 |
| | | 1,015,624 | 1,114,769 | 954,756 |
| Equity | | | | |
| | Invested in Capital Assets | 142,011 | 156,299 | 252,036 |
| | Endowment Fund Balances (restricted) | 3,139,965 | 2,919,315 | 2,582,418 |
| | Operating Fund Balances (unrestricted) | 3,845,547 | 3,574,071 | 2,576,704 |
| | | 7,127,523 | 6,649,685 | 5,411,158 |
| | | | | |







4TH FLOOR, RICHMOND PAVILION, 1952 BAY STREET, VICTORIA BC V8R 1J8
250-519-1744 | www.victoriahospice.org | Charitable Registration Number 11928 4230 RR0001

